Emotions as Social Information in Shared Decision-Making in Oncology

Theresa Treffers, Paul Martin Putora

Seeburg Castle University, Seekirchen am Wallersee, Austria; TUM School of Management, Technical University of Munich, Munich, Germany; Department of Radiation Oncology, Kantonsspital St. Gallen, St. Gallen, Switzerland; Department of Radiation Oncology, Inselspital Bern, University of Bern, Bern, Switzerland

Keywords
Emotions · Shared decision-making · Oncology · Decision criteria · Treatment options · Cancer

Abstract
Emotions play an important role in decision-making and they can impact individual as well as shared decisions. With increasing complexity of the decision, the potential for emotions to influence the outcome increases. Emotions are thus an influential factor in oncological decision-making which is a complex and high-stakes situation. As the shared decision-making process is at the center of patient-centric decisions, we model emotions as social information that inform the shared decision-making process. We present and explain a range of emotional concepts, together with a specific clinical example, that can impact the shared decision-making process. Our process model shows that emotions are experienced in various combinations before, during, and after a shared decision is made and how patients’ and physicians’ emotions interact and spill over during a shared decision situation. Overall, our process model and specific example show how emotions can impact shared decision-making in oncology in a multitude of ways. With this paper, we want to raise awareness of the role of emotions in the shared decision-making process, as emotions are often not explicitly recognized as decision criteria. Increased awareness of emotions may help their optimal utilization and reduce their influence as a bias in shared decision-making.

Introduction
Emotions and Decision-Making
Our emotions affect how we perceive, process, and present information, which in turn informs our decisions. Behavioral science demonstrated that intense emotional events such as natural disasters, terrorist attacks, violent trauma, or financial crises impact individuals’ decisions. However, even minor daily events, such as rainy or sunny weather, have been shown to influence individuals’ emotions and, in turn, their decision-making process. Emotions particularly inform our decision-making process when we make complex decisions. This is counterintuitive because one could assume that the more time we take to collect and process information to decide, the more rational the decision becomes. It is exactly the opposite: complex decision situations need substantive information processing, which takes time, and which gives emotions more opportunity to influence the decision. This results in decisions that are rationalized in an emotional sense (i.e., satisfying for the decision maker) rather than an economical one (i.e., a decision with higher payoffs than costs).

Applying insights from social psychology, economic scholars have recognized that people systematically deviate from rational decision-making, i.e., decisions that follow the principles of the economic decision-making model of the “homo oeconomicus”. These deviations can be traced back to a number of “human” factors such as...
emotions or cognitive biases that are not considered in
the classic economic model [12, 13]. In this paper, we ad-
dress emotions as information in the shared decision-
making process in oncology.

**Shared Decision-Making in Oncology**

In oncology, many factors lead to the availability of
multiple treatment options for a single disease and situa-
tion. For example, multiple drugs, often from different
pharmaceutical companies, can be available for the same
disease or similar outcomes can be achieved with very dif-
f erent modalities (e.g., surgery or radiotherapy [14, 15]).
In oncology, many decisions can be considered high-
stakes and a variety of decision criteria can be called upon
to make a recommendation on the physician’s side and a
decision on the patient’s side [16]. Hence, oncological de-
cision-making is complex and requires substantive pro-
cessing which gives rise to emotional, and thus poten-
tially biasing, influences.

In recent decades a shift has taken place in oncological
decision-making from a rather authoritative approach of
physicians dominating treatment decisions to a stronger
involvement of the patient to reach a shared decision. In
shared decision-making, the physician provides the pa-
tient with all available information and helps guide what
is ultimately the patient’s decision. In theory, this sounds
significantly better than the previous approach, yet it “as-
sumes that patients are capable of taking in complex in-
formation from health care providers at a most vulnera-
tble time in their lives and then synthesizing that informa-
tion to make rational treatment choices” [13]. The
complexity of information involved in oncological deci-
sion-making has led to the implementation of decision
aids in oncology [17]. While their dissemination is still
limited, multiple trials have demonstrated positive im-
pacts on the decision-making process. Their use has been
shown to increase the patient’s contribution to the final
decision and reduce decisional conflict [18].

Extant literature on shared decision-making has start-
ed to investigate the influence of cognitive biases [13] and
differences [19, 20], but, to the best of our knowledge, no
paper has focused on a range of emotional concepts and
their influences along the shared decision-making pro-
cess. This paper addresses this shortcoming and aims to
provide a conceptual model of how a variety of emotion-
al concepts can influence the shared decision-making
process in oncology. As evident from the term shared de-
cision-making, the patient is not the only one involved.
The physician (or any other health care worker involved
in the decision process) is equally relevant in this process
and is also susceptible to various emotional influences
and biases. Hence, our aim was to develop an interper-
sonal model of emotions that outlines how emotions may
inform the shared decision-making process involving the

![Diagram](image_url)

**Fig. 1. Interpersonal model of emotions in shared decision-making.**

[Ontology]

DOI: 10.1159/000505341
Emotions and Shared Decision-Making

When defining emotional states, two concepts have emerged that are not mutually exclusive, but rather complementary. First, the dimensional model of emotion describes emotions as consisting of two underlying dimensions, i.e., valence and arousal. Valence represents the hedonic tone as a continuum of pleasure and displeasure, while arousal represents the level of bodily activation.

Emotions as Social Information in Shared Decision-Making

Psychological science has a long tradition in studying the intrapersonal function of emotions for decision-making. A very prominent theory about how emotions can influence a person’s judgment and decision-making process is the affect-as-information theory. Affect-as-information theory proposes that affective cues of emotional states directly influence judgments by providing experiential and bodily information that is attributed to the object of judgment. Thus, when individuals evaluate a decision situation, they may mistake pre-existing feelings as a reaction to the situation and use this emotion as information when deciding. In our clinical example, a patient may experience sadness due to the received diagnosis of prostate cancer which in turn can influence his/her perception of side effects during an appointment in the hospital.

While affect-as-information describes how emotions can influence a person’s decision-making process intrapersonally, behavioral science has recently started to add the interpersonal function of emotions — known as social-functional theories of emotions. Following the emotions as social information theory, we argue that physicians and patients do not just experience their emotions, but also express them to others. The outward expression of emotions triggers mutual affective reactions and thoughts, which in turn shape the judgments and decisions of both. In our clinical example, the physician would perceive the patient’s sadness during their appointment in the hospital and react to it.

Defining Affect, Emotion, Mood, and Feeling

Behavioral studies investigating emotions have often used the terms affect, emotion, and moods interchangeably. Since recently, there is an agreement on how to distinguish these terms: affect is often regarded as an umbrella term that spans across a broad range of emotional experiences and studies often refer to general positive and negative affect. In contrast to affect, emotions are short-lived, intense feelings that are directed at a certain object. Moods, compared to emotions, are longer-lived, mild, diffuse feelings without a clearly identifiable cause. Some of these negative moods may arise during winter and are described as seasonal affective disorders (SAD or winter blues).

In our clinical example, a prostate cancer patient could feel calm in the presence of a physician or be afraid of the test result. However, the patient may also feel worried for weeks during treatment, even though the treatment is going according to schedule and is well tolerated; hence, the source of the patient’s worry is less specific and not directly caused by the treatment (mood). All these emotional experiences can be summarized as the patient’s affect.

Emotional Dimensions and Discrete Emotions

When defining emotional states, two concepts have emerged that are not mutually exclusive, but rather complementary. First, the dimensional model of emotion describes emotions as consisting of two underlying dimensions, i.e., valence and arousal. Valence represents the hedonic tone as a continuum of pleasure and displeasure, while arousal represents the level of bodily activation.

DOI: 10.1159/000505341

Oncology

Emotions and Shared Decision-Making
Second, discrete emotion theory builds on the concept of basic or discrete emotions in that they are assumed to be unique experiential states that stem from distinct causes [36]. Depending on the researchers, the number of discrete emotions varies and could include interest, joy, surprise, sadness, anger, disgust, contempt, self-hostility, fear, shame, shyness, and guilt [37]. Basic emotions are assumed to be present from birth, are experienced regularly, and span across all cultures [38]. Figure 2 shows a valence-arousal dimensional model for some basic emotions.

Constructs like love, hate, envy, or passion are not considered basic emotions as a considerable social and cognitive component is required to form these emotional experiences. In addition, it usually takes more than one situation to experience these emotions whereas discrete emotional states can arise from a single instance.

In our clinical example, a prostate cancer patient may experience strong displeasure (high arousal, negative valence) during his treatment. Similarly, a patient with prostate cancer could experience discrete anger because his treatment is not effective or discrete surprise because the treatment is overly effective. Finally, when a physician is responsible for a patient for many years during his/her treatment, the patient can develop a deep emotional (positive or negative) relationship with the physician.

Emotional States and Emotional Traits
Within emotion research, we can distinguish between emotional states and emotional traits [39] (Fig. 1a). While emotional states describe the current emotional feeling in a specific situation, emotional traits represent rather stable personality traits, which, for example, describe a tendency to frequently feel happy or sad. While emotional traits largely determine the tendency of emotional states a person experiences in a range of situations, these may deviate from emotional states.

In our clinical example, imagine that a patient and a physician have to decide between treatment (e.g., prostatectomy or radiotherapy) and active surveillance for a low-risk prostate cancer. The patient might be a rather skeptical and pessimistic person (negative emotional trait), while the physician may be a person who is typically in a good mood and has, what her/his friends describe as, a “positive personality” (positive emotional trait). Even though the patient has a negative emotional trait and tends to experience negative emotional states, he may experience positive emotional states (e.g., contentment) after he has discussed treatment and active surveillance with the physician.

Incidental and Integral Emotions
Emotion research also distinguishes between incidental and integral emotional states [40] (Fig. 1b). Incidental emotions are not evoked by the current decision but are independently experienced from the situation. In contrast, integral emotional states are induced by the current decision situation, which is the shared decision about treatment for prostate cancer in our model.

Social emotions are related to the concept of integral emotions [41]. Social emotions are emotions that depend on social interaction, particularly the emotions, cognitions, and behaviors of other people. That is, people can only feel embarrassment, empathy, or pride in the presence of others in contrast to sadness, for example, which is experienced independent of others’ emotions, cognitions, and behavior. Furthermore, people can only feel guilty, jealous, or empathic in reference to another subject.

In our clinical example, driving a sports car to work on a sunny day might evoke incidental happiness, which could potentially influence a physician’s treatment decision in an optimistic way (e.g., interpret decision criteria for a prostate cancer patient in a rather positive light), even though his incidental happiness is not related to the actual treatment recommendation. In contrast, when a physician makes a shared decision with a prostate cancer patient, this decision may evoke integral pity within the physician. Finally, a physician treating a prostate cancer patient successfully, even though the prospects for recovery are very bad, can display pride only in the presence of the patient, but not with herself/himself.
**Anticipatory and Anticipated Emotions**

During shared decision-making, physicians and patients can be influenced by the emotions they currently experience (i.e., anticipatory or immediate emotions) but also by the emotions they expect to experience after the shared decision (i.e., anticipated or expected emotions). That is, anticipated emotions are expectations of how a person will feel once gains or losses associated with a decision are experienced [42] (Fig. 1c).

Again taking our specific clinical example, imagine that the physician had a very stressful week – next to routine work and family chores, several deadlines for grants and papers are due this week – setting him in a rather negative and stressed mood (anticipatory/immediate emotion). In addition, the physician expects to be excited after the decision situation because she/he was recently involved in a scientific analysis of data related to active surveillance for prostate cancer and is looking forward to applying his newly refreshed knowledge (anticipated/expected emotion). The patient may experience anger, because his primary physician had initially told him that she/he does not have cancer and now she/he needs to meet with another physician to discuss cancer treatment options (anticipatory/immediate emotion). Additionally, the patient may expect to feel fear after the decision situation as she/he had read disturbing reports of side effects of cancer treatments (anticipated/expected emotions).

**Emotion Regulation**

The regulation of emotion refers to processes that influence which emotions are experienced, when they are experienced, and how they are experienced or expressed [43] (Fig. 1d). There are different emotion regulation strategies that can be applied throughout the shared decision-making process [43]. Antecedent-focused emotion regulation occurs before the emotion is generated and focuses on manipulating the emotional cues that would generate an emotion; response-focused emotion regulation occurs after the emotion has been generated and focuses on manipulating the emotional responses [44].

Emotions can be regulated within a person – intrinsic emotion regulation – or a person seeks to regulate emotions in someone else – extrinsic emotion regulation [45]. Furthermore, research differentiates between a person’s motivation to engage in emotion regulation. This motivation can either be hedonic (i.e., feel less negative or more positive in the near term) or instrumental (i.e., achieve one’s long-term goals) [46]. Finally, the emotion regula-

*Emotions and Shared Decision-Making*

Oncology
DOI: 10.1159/000505341
leads to the feeling of not having available resources to compensate further burden and being burnt-out [49, 50].

In our clinical example, the patient may be very authentic in displaying his frustration to the physician in the decision situation (emotional display), while the physician, who had a busy and stressful workday, has learned to appear calm and organized when she/he speaks to the patient (emotional labor).

Emotional Contagion

When expressing emotions in the shared decision-making process, physicians and patients can be influenced by each other’s emotions, which is known as emotional contagion. Emotional contagion often occurs at a less conscious level, based on automatic fast process of automatic, continuous, synchronous nonverbal mimicry and feedback [51] (Fig. 1f).

In our clinical example, a physician’s enthusiasm about the success of a treatment during shared decision-making may spill over to the patient and turn his fear of dying into hope of surviving (emotional contagion). In addition, the patient’s negative displayed emotions may spill over to the physician during shared decision-making (emotional contagion). The physician can then experience integral fatigue and worry after answering unexpected questions and as she/he felt the patient challenged his/her new-found knowledge.

Discussion

Extant research in the behavioral and medical sciences has made important advances by showing how sources of biases, such as emotions, can impact individual and social decision-making. Building on this research, we sought to present a model that illustrates emotional influences throughout the shared decision-making process. The shared decision-making process is of peculiar importance as patients are increasingly involved in treatment decisions. Due to its social nature, we model emotions as social information that are incorporated into the decision-making process between physician and patient. Our clinical example demonstrates how the impact of emotions can specifically influence the shared decision-making process for a patient with low-risk prostate cancer choosing between active surveillance and treatment. Our model and clinical example show that emotional influences on the decision-making process are not linear, but complex and intertwined.

It is challenging to empirically examine comprehensive models such as ours and to grasp all possible influences that emotions can have on the shared decision-making process. Nevertheless, we recognize the need for future research to empirically test our model step by step and seek to make some recommendations that we deem particularly important for empirical investigation. First, we believe that the interactive influence of emotional state and trait throughout the shared decision-making process is worthy of further research. While emotional traits are rather stable personality traits and can hardly be adapted, emotional states can be measured and explicitly (i.e., directly) or implicitly (i.e., subliminally) shaped to positively influence the shared decision-making process and subsequent treatment. Second, we recommend future research to investigate emotion regulation strategies before the shared decision situation to reach decisions that are aligned with optimal treatment success and personal desires, as well as after the shared decision to prepare the patient emotionally for the actual treatment trajectory. Such studies could be instrumental in advising physicians how to actively regulate their own and the patients’ emotions. Third, an empirical investigation of displayed emotions in the shared decision situation, particularly including physicians’ display rules and their emotional labor, would be beneficial as a basis for emotional guidance for physicians in the shared decision situation.

While there is more to investigate in the field of emotions and clinical decision-making, we hope that we have raised awareness about this topic by showing possible emotional influences along the shared decision-making process. Emotions are essential for making decisions, but they can also (consciously or subconsciously) bias decisions. Medical science and practice has started acknowledging this challenge and has developed several important advances to improve patient-oriented clinical decision-making. This includes, for example, the increased use of patient-reported outcomes [17, 18, 52], which have been shown to increase the implementation of shared decision-making and can serve as a basis for clinical decision support systems [53]. Another approach that has been shown to improve decision-making is the use of patient decision aids [17, 18].

Finally, in the emerging era of big data [54], large clinical databases are increasingly used to provide insights into decision-making; however, these databases typically do not encode the participants’ or the physicians’ emotions. This is an area where self-reported outcomes can potentially provide information on emotions, which would otherwise not be measurable. Further information may be provided by machine learning algorithms tapping into new sources of information, such as online cancer
support groups for example [55, 56]. Our model might help position this input within the shared decision-making process.

**Conclusion**

Our model of emotions as social information in shared decision-making emphasizes the interpersonal influence emotions can have in the oncological decision-making process. Our awareness of the influence of emotions may help us better understand how decisions are made and may also help us understand the psychological complexity leading to a variety of answers to the same oncological problem.

**References**


