The Real-World Data Challenges Radar: A Review on the Challenges and Risks regarding the Use of Real-World Data

Frank Grimberg^a Petra Maria Asprion^a Bettina Schneider^a Enkelejda Miho^b
Lmar Babrak^b Ali Habbabeh^a

^aInstitute of Information Systems, Competence Center Cyber Security and Resilience, School of Business, FHNW University of Applied Sciences and Arts Northwestern Switzerland, Basel, Switzerland; ^bInstitute for Medical Engineering and Medical Informatics, School of Life Sciences, FHNW University of Applied Sciences and Arts Northwestern Switzerland, Muttensz, Switzerland

Keywords

Real-world data · Real-world evidence · Data quality · Risk · Compliance

Abstract

Background: The life science industry has a strong interest in real-world data (RWD), a term that is currently being used in many ways and with varying definitions depending on the source. In this review article, we provide a summary overview of the challenges and risks regarding the use of RWD and its translation into real-world evidence and provide a classification and visualization of RWD challenges by means of the RWD Challenges Radar. **Summary:** Based on a systematic literature search, we identified 3 types of challenges – organizational, technological, and people-based – that must be addressed when deriving evidence from RWD to be used in drug approval and other applications. It further demonstrates that numerous different aspects, for example, related to the application field and the associated industry, must be considered. A key finding in our review is that the regulatory landscape must be carefully assessed before utilizing RWD. **Key Messages:** Establishing awareness and insight into the challenges and risks regarding the use of RWD will be key to taking full advantage of the RWD potential. As a result of this

review, an “RWD Challenges Radar” will support the establishment of awareness by providing a comprehensive overview of the relevant aspects to be considered when employing RWD.

© 2021 The Author(s)
Published by S. Karger AG, Basel

Introduction

The digital world allows unprecedented access to vast amounts of data on real-world conditions that were beyond imagination just a few years ago (e.g., sensor data from fitness devices available for analysis by insurance providers). The life science industry is interested in using this type of data, named “Real-World Data” (RWD) and is currently pioneering the integration of this data into their experimental and regulatory pipelines. The development and approval of drugs, treatments, and therapies are driven by various regulatory requirements; therefore, it is risky and costly. RWD opens new possibilities for providing clinical evidence regarding the use and potential benefits or risks of new drugs, treatments, and therapies outside the context of prescriptive randomized clinical trials (RCTs). The use of RWD to inform on health-related decisions is defined as “Real-World Evidence” (RWE). An

Fig. 1. Risk fields in the context of RWD. RWD, real-world data.

essential question related to RWE remains unanswered: what challenges are faced when deriving evidence from RWD? To better understand this question, a reflection on the RWD risk exposure from a business perspective is valuable. In Figure 1, the risks associated with RWD are categorized into three areas [1]. As perceived over time and ranging from short to long term, these aggregated risks relate to “Compliance Controversies,” “Registration Failure,” and “Business Model Disruption,” respectively (Fig. 1 shows risk fields in the context of RWD [1]).

The inner layer of Figure 1 deals with “data-related” risks that may lead to compliance violations, for example, when certain requirements cannot be met in an audit. The middle layer of the model aims at “approval-related” risks in relation to the development processes of new drugs and/or therapies, for example, when certain process adjustments due to the use of RWD are not adequate. The outer layer of the risk categorization is “business model-related” and deals with the RWD potential to disrupt the life science industry, for example, when new competitors (e.g., Apple) enter the market with superior RWD (e.g., from health apps in combination with wearable devices, such as smartwatches).

The aggregation of RWD risks in three “layers” is helpful to understand how RWD may be exposing the life sciences industry to an ever-increasing business exposure over time. Yet, the intention of this abstracted model is not to exclude those risks that could also occur later in time (e.g., data-related risks) or ignore the risks that may occur earlier (e.g., approval-related risks). In this study, we primarily fo-

cus on the layers “data-related” and “approval-related” as these short- and medium-term risks of using RWD are currently more concrete in the life science industry.

Definitions and Concepts

As various definitions in relation to RWD are available, the following section provides an overview of definitions and concepts which the authors deem relevant for the purpose of this study.

Real-World Data

RWD is a term that has varying definitions depending on the source used. The Association of the British Pharmaceutical Industry, an influential British organization representing British biopharmaceutical research companies, defines RWD as “data obtained by any non-interventional methodology that describes what is happening in normal clinical practice” [2]. This definition refers to medical research; the term “non-interventional” can be explained as procedures “without any intervention during the course.” In contrast, RAND Europe, a reputable nonprofit institution that helps improving policy and decision-making through research and analysis refers to RWD as an “umbrella” term, which stands for different types of data related to healthcare that is not collected in context of conventional RCTs [3]. The International Society for Pharmacoeconomics and Outcome Research, a relevant player that promotes health economics and out-

Table 1. Parameters of the literature analysis process

Parameter	Value
Language of publication	English and German
Subject area	RWD
Business sector	Healthcare
Geographical area	Worldwide, focused on EU and Switzerland
Publication period	Last 10 years, with some exceptions
Literature type	Books, scientific articles, refereed journals
RWD, real-world data.	

Table 2. Inclusion and exclusion criteria

Inclusion criterion	Exclusion criterion
Known sources: HTA agencies, pharmaceutical companies, regulators, big consulting firms, patient organizations, and different initiatives	Unknown sources: small-sized pharmaceutical companies and small consulting firms
Document published in English or German	Document in a different language
Document focused on RWD or RWE in the healthcare context	Technical aspects of RWD or in different industries (other than healthcare)
HTA, health technology assessment; RWD, real-world data; RWE, real-world evidence.	

comes research to improve health decision-making, defined RWD as simple as “Data used for decision making that are not collected in conventional RCTs.” [4].

Real-World Evidence

RWE is generated through the use of RWD to make meaningful health-related conclusions. The surge of electronic health records (EHRs), as well as other technologies, enables the researchers to better understand the real-world patient’s experience. For example, a smartphone can be used to measure the distance traveled by a patient to determine the fitness activity. In contrast, the New England Journal of Medicine asserted to exclude data from clinical research settings such as in EHRs from their definition of RWE [5]. Similarly, researchers from the US Food and Drug Administration (FDA) defined RWE as “information on healthcare that is derived from the multiple sources outside typical clinical research settings, including EHRs, claims and billing data, product and disease registries, and data gathered through personal devices and health applications” [6].

Efficacy-Effectiveness Gap

The “Efficacy Effectiveness Gap” is the discrepancy between the real-life efficacy of a drug once it is available on the market and the outcome of the same drug in a standardized environment under ideal conditions in the con-

text of RCTs [7]. The efficacy-effectiveness gap poses a challenge on the decision-making process of drug licensing when it is based solely on the efficacy analyses of RCTs [8] as it relates to “lower than anticipated efficacy or a higher than anticipated incidence or severity of adverse effects” [7]. GetReal, an innovative medicines initiative, launched a study which aspires to advance the awareness of how to harmonize evidence to back efficacy and effectiveness and to propose operational solutions [9].

RWD Challenges

An in-depth and systematic literature search was performed to identify potential challenges and risks in relevant academic publications. The focus of the study was in the health sector space of RWD. Our approach was to focus and concentrate on pertinent parameters [10], and finally, we developed six leading parameters as detailed in Table 1. Further, sufficient inclusion and exclusion criteria were used to extract relevant materials from “gray” (not academic) literature as detailed in Table 2.

As relevantly categorized publications included the terms or abbreviations “RWD” and/or “RWE,” we found a total of 41 challenges relating to RWD and RWE that were mentioned repeatedly. After preprocessing the results, clustering similar and removing duplicated challenges, 16 unique challenges were identified. To achieve these results, the authors allocated a one-word identifier

Table 3. RWD challenges occurrence in the academic literature

Key challenges	Categories	Occurrence, <i>n</i> (%)
Data quality	Organizational	6 (15.8)
Bias and confounding	Organizational	5 (13.2)
Standards	Organizational	4 (10.5)
Trust	People	3 (7.9)
Data access, expertise to analyze RWD, privacy, regulations, and costs	People	2 (5.3)
Security, awareness, coordination, adoption, format, assurance	Technological	1 (2.6)
RWD, real-world data.		

for each challenge and used text analysis to derive the statistics about the results. In Table 3, the identified challenges are mapped into three “classical” categories, which will be discussed in the following sections. The “Occurrence” column indicates the absolute frequency, with which a key challenge appeared in the analyzed literature, with the related percentage indicated in brackets.

To further categorize the identified key challenges that risk managers are likely to face when RWD is discussed, we developed a criteria schema, the so-called RWD Challenges Radar, as visualized in Figure 2. The RWD Challenges Radar is based on three foundational categories/views which guide the information systems discipline known as the “confluence of people, organizations, and technology” [11]. Each category consists of various subcategories, originating from the literature search. The size of the respective subcategories is intended to indicate the relevance or scope of the current discussion on the respective topic; the larger the field, the more important the topic appears to be.

RWD Challenges Radar

“Risk is a necessary part of doing business, and in a world where enormous amounts of the data are being processed at increasingly rapid rates, identifying and mitigating risks is a challenge for any company” [12]. Moreover, the true understanding of the implications of a risk, let alone its identification is often troublesome. Yet, as “risk management may be called both an art and a science” [13], we developed the RWD Challenges Radar as detailed in Figure 2 to provide an insightful overview of relevant risks related regarding the application of RWD. As the radar is an abstract representation of a very specific aspect of RWD, namely “risk,” we believe that this specific focus will be supportive to unveil the challenges associated with RWD.

The prototypical RWD Challenges Radar is as such a first attempt to visualize the relevant risk of RWD for decision-makers and other stakeholders, as seen from an

organizational, technological, and people’s perspective. Furthermore, based on the underlaying insights of the RWD Challenges Radar, an RWD Challenges Cockpit can be constructed. Such a dashboard-type solution would automatically capture, classify, assess, and visualize the quality of certain RWD. The use of the RWD Challenges Radar fits the various stages of the drug development process and will enable the RWD users to be fully aware of the challenges and risks related to the data while taking full advantage of the RWD potential. In the following sections, the three main categories and related parameters of the RWD Challenges Radar are described.

Organizational View

The process of converting RWD into RWE to be used in a regulatory context needs to be embedded in adequate organizational structures. This leads into the second circle of the RWD Challenges Radar and the six related parameters: (1) availability of data quality mechanisms, (2) availability of suitable standards, (3) active coordination, (4) governance arrangements, (5) alignment with compliance requirements, and (6) cost considerations.

Data Quality

Various stakeholders are concerned when it comes to the quality of RWD. Research suggests that these concerns primarily originate from low-quality patients’ registries [14]. Therefore, more robust RWD quality assurance processes are needed to facilitate the derivation of the evidence from RWD. Moreover, the RWD from observational studies is considered of lower quality and thus less important than RWD from RCT studies [4, 9]. Incomplete data are another factor profoundly affecting the quality of RWD. Some RWD sources are vulnerable to misclassification or systematic omissions which further extends the gap in the data (e.g., claims data that could contain information whether a patient had a test or not, do not reveal any test result details) [15]. Even though

Fig. 2. RWD Challenges Radar. RWD, real-world data.

gaps or missing data could be complemented, new issues, such as bias, a challenge that is presented in a later section, could be introduced. Additionally, claims databases may lead to quality issues as they bear the risk of incomplete and inconsistent data. For example, claims databases by nature lack information on the severity of clinical diseases and patients' lifestyles [9].

Standards

Data standardization is important on a fundamental level that extends from the data collection, processing, quality, terminology, design principles, the conduct of data collection, or RWE reporting [3, 15–17]. Currently, there is a large gap in data standardization between all institutions which reduces the quality of RWD compared

to the data originating from RCTs. Consequently, if the RWE cannot be utilized to ascertain the effectiveness of compared medical treatments, there will be less incentive to generate, gather, and use RWD [15]. Nevertheless, there are some recent efforts by regulators, such as the FDA, to introduce data standards to increase the use of RWD and RWE in the drug development and regulatory life cycle [18].

Coordination

There is a lack of coordination between different organizations on a national and international level regarding RWD translation into evidence. This is due to insufficient interactions between research groups, leading to inadequate evidence derivation from a limited research capacity [17]. The European Medicines Agency has defined several challenges for existing registries to be utilized as evidence, one of which is the lack of harmonization and coordination between healthcare providers (HCPs) [16, 19]. Additional research indicates that there is no coordination between healthcare organizations on an international level [9]. This is one of the most significant barriers to the capture and use of RWD.

Governance

Legal frameworks and governance arrangements for RWD access are vital to allow different groups to access the required data in time to optimize healthcare for patients. Yet, RWD is generated by different sources such as academic institutions, hospitals, and private individuals; consequently, sought-after RWD may not be accessible to all stakeholders. RWD is concentrated mostly in hospital, pharmaceutical, and university databases – entities that might not have the funding nor the interest to conduct observational research. Thus, access to these databases might be limited from outside the respective organizations. Therefore, access to RWD sources is highly related to the type of interactions that are in place between different stakeholders in the organizations [3]. Moreover, most databases are often only accessible to researchers from academia upon request, while not being offered to other types of groups. Research suggests that this may be due to the fact that RWD is being used for reasons other than why they were initially intended [14].

Compliance

Recent changes in data privacy legislation in Europe, such as the General Data Protection Regulation, should be considered for RWD [20]. These rules pose a challenge to the collection and analysis of RWD. For example, the

general data protection regulation's data minimization principle, which indicates that data must be "relevant and limited to what is necessary" [21], can conflict with the objectives of research groups where accurate analyses and results require increasingly more datasets [20]. Additional rules applying to the collection of RWD concerning "consent" and "purpose limitation" could restrict social media data gathering. Ethical concerns and the fear of data misuse hinder the gathering of the patients' personal data. This has led to some unsuccessful initiatives, such as the Netherlands' attempt to develop a national electronic record system to facilitate the exchange of information between different healthcare entities, such as hospitals, insurance companies, and pharmaceutical firms [3, 15]. A specific concern is that commercial organizations may misleadingly interpret the health datasets that can contradict the original aim of the project [15]. Additionally, several privacy frameworks have been built to facilitate further protect patient data, such as the OECD Privacy Framework [22]. However, due to its sensitive nature, health data is always a significant concern for regulators around the globe. Data privacy legislation will continue to be a major challenge that stakeholders must take into consideration when collecting data from any source.

Costs

The International Society for Pharmacoeconomics and Outcome Research real-world task force's article on "Evidence costs money" states that the most critical question for gathering and analyzing RWE is "who will pay for it?" [4]. One of the tools that was suggested to evaluate the costs and benefits of the RWD is the value-of-information analysis, which offers an approach to determine the type and amount of time collecting the data would take and whether collecting a specific kind of data will ultimately improve the expected benefit [4]. Pfizer, one of the top 10 pharmaceutical companies, mentioned that the costs of RWD analysis could be quite high, for example, in prospective noninterventive studies [23]. Other researchers recommend real-time monitoring of the patients as a way to reduce the costs of evidence generation: for example, the use of wearable devices, such as smartwatches can routinely collect RWD [15].

Technological View

The role of technology in the generation of RWD is closely tied as "smart" devices become available to the populace but technological RWD challenges also hinder the use of RWD by commercial institutions in particular in the form of 1) "complexity" and 2) "cybersecurity."

Complexity

Another technological challenge that is hindering the RWD advancement is the heterogeneity of data formats between the different sources and countries. The FDA recognized the importance of having a common data model, along with the standard representations like coding schemes and common terminologies, to maximize the utility of RWD [18]. Some organizations, like the Institute for Clinical and Economic Review, have already started requesting the drug companies to provide RWD in a specific format with the aim to increase the integration of different data types [15]. Unifying data formats from observational databases can be useful in comparative research to answer the questions related to the cause of an observed effect. An initiative called Observational Health Data Science and Informatics has introduced a common data model called Observational Medical Outcomes Partnership, which enables a separate database to be systematically analyzed [24].

Cybersecurity

Cybersecurity is an important measure that must be considered when collecting a vast amount of sensitive data. In the case of RWD, these measures relate to unauthorized access or alteration, data theft, and data encryption. These are underlining factors in cyberattacks, such as the ransomware “WannaCry” cyberattack in 2017. Research has shown that >40% of healthcare organizations have experienced a cyberattack involving the WannaCry cryptoworm [25]. Data breaches are a danger to data integrity, confidentiality, and availability and, as such, are also a threat to the adoption and advancement of RWE [16]. Furthermore, data abuse can be triggered both by external factors, such as criminal cyberattacks and by internal factors, such as internal employees. Kaspersky, a vendor for security solutions, further explains this vulnerability in the study “How Employees are Making Businesses Vulnerable from within” [26]. The study demonstrates the dangers of irresponsible employees and shows that 52% of businesses admit that employees are their biggest weakness in IT security. Therefore, cybersecurity should become more robust and resilient to further advance the use of RWD. Attacks on HCPs’ databases are constant and pose a threat to RWD integrity and availability which can harm the reputation of data sources impeding the use of RWD [16].

People’s View

From the people’s perspective, many new challenges also arise in the form of a lacking public (1) “awareness”

on the positive uses of RWD that hinders the use of RWD, the necessity of (2) “trust,” (3) “expertise” in analyzing RWD, and the potential of (4) “data bias.”

Awareness

An important area requiring collaboration for the adoption of RWD is raising the public awareness of health data and its benefits [27]. This naturally comes side by side with educating the public about privacy and data protection. Moreover, awareness among healthcare professionals is just as important. Research reveals that the lack of awareness among health data controllers can be detrimental to RWD access and use. An example of the French personal health record, the Dossier Medical Personnel, highlights this concern: “by the end of 2013, the target number of health records was not reached due to a lack of political visibility of both patients and professionals” [3]. Nevertheless, several firms currently seem to promote easy access to electronic health data and registries around the globe. Thus, the awareness of RWD is increasing along with the number of research groups specializing in analyzing it [28].

Trust

When applying RWD it needs to be clear how RWE can be helpful, but also how it can be misleading. This is to be seen in conjunction with the possibility to be able to determine the level of trust that can be put in any analysis of RWD, whether or not this refers to the own data or the data from another source [15]. The FDA issued guidance on the use of “electronic records and electronic signature in clinical investigations,” which discusses methods to ensure that RWD is trustworthy and reliable. This guidance recommends a risk-based method for decision-making process when validating RWD or implementing audit trails for digital health data [18]. Whereas the connotation of “trust” is manifold, for purposes of the RWD Challenges Radar it can be summarized in two dimensions, being the RWD-evidence dimension and the RWD-analytics dimension.

Expertise

To rely on evidence from RWD, one must first be able to understand the data and have the skills to analyze it and generate valuable information that can be used in a decision-making process. However, research shows that the skills needed to exploit the maximum benefits of RWD are not in “abundant supply within the pharmaceutical industry” [16]. These skills must include domain knowledge, healthcare information technology, and method-

ological and technical expertise [16]. A further study in which interviews were conducted with several healthcare stakeholders, confirmed that there is lack of expertise in the RWD analysis domain, giving the example of “innocent misinterpretation” in which analysts misunderstood relationships as causality [15]. It is indeed vital to mention that an excellent understanding of accessible databases supports the assumptions of the validity of these databases [3, 15]. Research also referred to the lack of higher education programs on data analysis of RWD and the insufficient research capacity as a significant challenge that is facing RWD [17]. Nevertheless, several initiatives aim to combine expertise from information technology and healthcare to analyze different databases and facilitate a fruitful collaboration between other HCPs [3].

Bias

Credible evidence generated from RWD must be of high quality and free from any form of bias through the entire process of translating data into evidence. Bias was, with around 13%, one of the most recurring challenges mentioned in the academic literature (see Table 1). Even if data quality is ascertained and privacy concerns are addressed, the selection bias is still regarded as the most known and challenging risk that is facing the adoption of RWD [3, 4, 18]. Earlier research revealed proof of reporting bias in several disease areas, such as depression, bipolar disorder, and many others through denying study data of drug manufacturing and regulatory bodies [29]. As such, bias is an issue known in data analysis for decades. In addition to the selection and reporting bias further forms of bias, for example, information bias can manifest itself in observational studies. In their framework, the FDA stated that randomization is the key to prevent bias when allocating interventions via making “study groups balanced for risk factors for the targeted outcome” [18].

Conclusion

In today’s digital world the unprecedented access to vast amounts of RWD has led to an irrevocable interest by the life science industry to explore the new possibilities in providing clinical evidence for the development and approval of drugs, treatments, and therapies outside the context of “traditional” RCTs. However, our study shows that numerous different challenges must be considered when using RWD. The term RWD must be related to the application field and the associated industry. In particular, the evidence associated with RWD – RWE – needs to be con-

sidered and aligned with the related industry. Furthermore, there are currently no established and globally accepted instruments and standards. Concerning the use of RWD in the health and life science industry, it is also essential to consider the efficacy-effectiveness gap and to develop solutions or controls for it. An important finding is that the regulatory landscape must be carefully assessed before utilizing RWD. As there are constant changes and adjustments, both nationally and internationally, regulatory requirements need to be systematically reviewed, and their implementation monitored. While for the fulfillment of the regulatory requirements, the monitoring of potential associated risks is vital, other areas that deserve special attention could be identified. We categorized them with a focus on organizational, technological, and people-oriented challenges; for each of the categories, the outlined units of analysis stand for the future research tasks. The prototypical RWD Challenges Radar (Fig. 2) that we have developed is a first attempt to visualize the relevant aspects for decision-makers and other stakeholders, as seen from an organizational, technology, and people’s perspective.

Discussion

As this study discusses RWD from a risk perspective, it does not elaborate on the domain of risk management theories and practices. Additional insight may be established by linking the application of the RWD Challenges Radar to risk management concepts, such as the GRC Capability Model [30] and the COSO-ERM model [13]. The field of RWD is rapidly growing and given our literature search strategy and inclusion criteria, various sources can and will evolve that are of relevance to the RWD Challenges Radar and further developments (e.g., the proceedings from the US National Academies Workshop on RWE [31]). As the RWD Challenges Radar is still prototypical we have not yet extensively tested and validated it in a business context with RWD decision-makers and other stakeholders. As next steps, a design-science-based continuation of the development, also toward the construction of a RWD Challenges Cockpit would be valuable. In addition, more emphasis could have been put on pharmaceutical companies which have a very strong interest to learn more about the indication areas and their medicinal products and to develop new diagnostic tests that could help to establish personalized medicines. Recent trends are there where pharmaceutical companies are buying data companies. Next, a specific additional challenge is related to the accessibility of the data, espe-

cially if the RWD (derived from observational studies, etc.) is owned by a company which may not have an interest to share the data with the outside researchers. Finally, the analysis of RWD regarding adverse events could become very significant for the field of pharmacovigilance (e.g., analysis of the effect of comorbidities, patient's habits, and parallel intake of various medications).

In this study, we primarily focused on the “inner layers” of the RWD Risk fields as set out in Figure 1 (i.e., being the “data-related” and “approval-related” risks of using RWD). However, it is our expectation that the ability to deal with RWD risks in relation to the business model in the course of time will eventually be the “game-changer” for the life science industry.

Conflict of Interest Statement

The authors have no conflicts of interest to declare.

References

- Schneider B, Asprion PM, Grimberg F, Ham-moudi S, Smialek M, Camp O, et al. Human-centered artificial intelligence: a multidimensional approach towards real world evidence. *ICEIS 2019 proc 21st int conf enterp inf syst heraklion*. Crete, Greece: Port Scitepress – Sci Technol; 2019 May.
- ABPI Guidance. The association of British pharmaceutical industry. *Demonstrating value with real world data: a practical guide [Internet]*; 2011. Available from: <http://www.abpi.org.uk/publications/real-world-data>.
- Miani C, Robin E, Horvath V, Manville C, Cave J, Chataway J. Health and healthcare: assessing the real world data policy landscape in Europe. *Rand Health Q*. 2014;4(2):15. Available from:
- Garrison LP, Neumann PJ, Erickson P, Marshall D, Mullins CD. Using real-world data for coverage and payment decisions: the ISPOR real-world data task force report. *Value Health*. 2007;10(5):326–35.
- Miksad RA, Abernethy AP. Harnessing the power of real-world evidence (RWE): a checklist to ensure regulatory-grade data quality. *Clin Pharmacol Ther*. 2018;103(2): 202–5.
- US. Food & Drug Administration. *Real-World Evidence [Internet]*. FDA; 2018. Available from: <https://www.fda.gov/scienceresearch/specialtopics/realworldevidence/default.htm>.
- Eichler HG, Abadie E, Breckenridge A, Flammion B, Gustafsson LL, Leufkens H, et al. Bridging the efficacy-effectiveness gap: a regulator's perspective on addressing variability of drug response. *Nat Rev Drug Discov*. 2011 Jul 1;10(7):495–506.
- Nordon C, Karcher H, Groenwold RHH, Ankarfeldt MZ, Pichler F, Chevrou-Severac H, et al. The “efficacy-effectiveness gap”: historical background and current conceptualization. *Value Health*. 2015;19(1):75–81. Available from:
- Makady A, de Boer A, Hillege H, Klungel O, Goettsch W. What is real-world data? A review of definitions based on literature and stakeholder interviews. *Value Health*. 2015 Jul 1;20(7):858–65.
- Bell J. *Doing your research project*. 3rd ed: British Journal of Educational Technology; 2005. Available from: <http://books.google.com/books?id=aroefdSRc8AC&pgis=1>.
- Hevner A, March S, Park J, Ram S. Design science in information systems research. *MIS Quarterly*. 2004;28:1.
- ISO. Risk Management ISO 31000. 2018. Available from: <https://www.iso.org/files/live/sites/isoorg/files/store/en/PUB100426.pdf>.
- COSO. Enterprise Risk Management, Integrating with Strategy and Performance, Executive Summary. [Internet]. 2017; Available from: <https://www.coso.org/Documents/2017-COSO-ERM-Integrating-with-Strategy-and-Performance-Executive-Summary.pdf>.
- Cole A, Garrison L, Mestre-Ferrandiz J, Towse A. *Data governance arrangements for real-world evidence*; 2015. Available from: <https://www.ohe.org/publications/data-governance-arrangements-real-world-evidence>.
- Hampson G, Towse A, Director M, Dreitlein B, Henshall C. *Real world evidence for coverage decisions: opportunities and challenges [Internet]*; 2018. Available from: <https://icer-review.org/wp-content/uploads/2018/03/ICER-Real-World-Evidence-White-Paper-03282018.pdf>.
- Wise J, Möller A, Christie D, Kalra D, Brodsky E, Georgieva E, et al. The positive impacts of real-world data on the challenges facing the evolution of biopharma. *Drug Discov Today*. 2018;23(4):788–801.
- Sun X, Tan J, Tang L, Guo JJ, Li X. Real world evidence: experience and lessons from China. *BMJ*. 2018;360:j5262.
- FDA. Framework for FDA's real-world evidence program. *FDA Framew*. 2018. Available from: <https://www.fda.gov/media/120060/download>.
- European Medicines Agency. *RD-ACTION, European medicines agency, and European commission-DG SANTE workshop: how European Reference Networks can add value to clinical research the EMA patient registries initiative [Internet]*; 2018. Available from: https://www.ema.europa.eu/en/documents/presentation/presentation-european-medicines-agency-patient-registries-initiative-xavier-kurz_en.pdf.
- EY. Real-world evidence: the privacy predicament Implications of data privacy regulations and the management of associated risks [Internet]. 2018 [cited 2019 Jul 30]. Available from: [https://www.ey.com/Publication/vwLUAssets/ey-real-world-evidence-the-privacy-predicament/\\$FILE/ey-real-world-evidence-the-privacy-predicament.pdf](https://www.ey.com/Publication/vwLUAssets/ey-real-world-evidence-the-privacy-predicament/$FILE/ey-real-world-evidence-the-privacy-predicament.pdf).
- The European Parliament and The Council of the EU. GDPR. Off J Eur Union [Internet]. 2016; Available from: http://eur-lex.europa.eu/legal-content/EN/ALL/?uri=uriserv:OJ.L_2016.119.01.0001.01.ENG.

Funding Sources

The research for this work was financially supported by the foundation “Stiftung FHNW” (www.stiftungfhnw.ch).

Author Contributions

F.G., P.M.A, B.S., E.M., L.B., and A.H. made the substantial contributions to the conception or design of the work; and the acquisition, analysis, or interpretation of the data for the work. F.G., P.M.A, B.S., E.M., L.B., and A.H. drafted this work and revised it critically for important intellectual content. F.G., P.M.A, B.S., E.M., L.B., and A.H. gave final approval of the version to be published. F.G., P.M.A, B.S., E.M., L.B., and A.H. agree to be accountable for all aspects of the work in ensuring that questions related to the accuracy or integrity of any part of the work are appropriately investigated and resolved.

- 22 OECD. Strengthening health information infrastructure for health care quality governance. *Heal Policy Stud*. 2013;91:192. Available from: https://www.oecd.org/els/health-systems/Strengthening-Health-Information-Infrastructure_Preliminary-version_2April2013.pdf.
- 23 Pleil A. Using real world data in pharmacoeconomic evaluations: challenges, opportunities, and approaches. *Value Heal*. 2017;10(5): 326–3.
- 24 OHDSI. *OMOP common data model – OHDSI* [Internet]; 2019. Available from: <https://www.ohdsi.org/data-standardization/the-common-data-model/>.
- 25 Armis. Two years in and wannacry is still unmanageable armis [Internet]. Armis. 2019 [cited 2019 Nov 12]. Available from: <https://www.armis.com/resources/iot-security-blog/wannacry/>.
- 26 Kaspersky. The human factor in IT security how employees are making businesses vulnerable from within kaspersky official blog [Internet]. 2019 [cited 2019 Nov 12]. Available from: <https://www.kaspersky.com/blog/the-human-factor-in-it-security/>.
- 27 OECD. *OECD Health Policy Studies Health Data Governance Privacy, Monitoring and Research: Privacy, Monitoring and Research* [Internet]; 2015. p. 198. Available from: <https://books.google.com/books?id=sw6nCgAAQBAJ&pgis=1>.
- 28 Paraxel. *Real world data services: a solution for real world insights*. Parexel [Internet]; 2019. Available from: <https://www.parexel.com/solutions/real-world-evidence/real-world-data-sciences/real-world-data-services>.
- 29 McGauran N, Wieseler B, Kreis J, Schüler YB, Kölsch H, Kaiser T. Reporting bias in medical research – a narrative review. *Trials*. 2010 Dec 13;11(1):37.
- 30 OCEG. *GRC capability model version 3.0: OCEG red book* [Internet]; 2015. Available from: <https://go.oceg.org/grc-capability-model-red-book>.
- 31 US National Academies of Sciences. *Examining the impact of real-world evidence on medical product development: a workshop series* [Internet]; 2018. Available from: <https://www.nationalacademies.org/our-work/examining-the-impact-of-real-world-evidence-on-medical-product-development-a-workshop-series>.